

2018/19

ANNUAL REPORT and Financial Statements

Year ended 31 March 2019

Welcome from our general director





This has been one of the busiest and most fruitful years in recent Evangelical Alliance history. Across the UK it has been our privilege to cheer on and champion the good works of the local church, and respond to requests for help, support and resource, all the while advocating on your behalf in government, the media and society at large.

We've spoken up on difficult issues, helping Christians find their own voice and modelling transformative communications. All that we do and all that we are is driven by our core passion to make the name of Jesus heard and known.

I will never forget the overwhelming joy I felt as I worshipped with more than 350 people who originate from all over the world, in different languages and different traditional attire, but all praising the same name – Jesus. The celebration marked the fifth anniversary of our One People Commission, which is dedicated to connecting and serving the ethnic diversity and Christian expression in the evangelical community.

Similarly, I have been so encouraged by our campaigns and initiatives that inspire and equip the church in mission and evangelism. I have loved hearing of the renewed confidence of church-based toddler groups as they proactively demonstrate their distinctly Christian foundation and share Jesus with the families they are connected to through our Great Commission work and the work of so many of our members.

This year we have seen remarkable growth in membership.

Each month we have celebrated churches, organisations and individuals that have joined us from all over the UK and from across the evangelical community. Sharing our values of being Christ-like, relational, trustworthy and prayerful, we can cheer each other on, celebrate the work of the gospel in our towns, cities and places, and in all things make Jesus known. I am humbled to be serving you all, and I pray that we continue to serve you and the wider church faithfully for years to come.

The year has not been without its challenges, however. Our UK Resource Centre in London was severely affected by flooding in late November, rendering much of the building out of use for almost five months whilst reinstatement works were undertaken. This proved to be a very disruptive time for us as staff were dislocated from their normal working space and our conference and meeting facilities were not available to our members. In September we reluctantly decided to abandon the development of our new CRM database as the performance of the proposed solution was unfit for purpose.

So much of our work won't make it into this report. The faithful women and men who work around the UK for the Evangelical Alliance, serving the church and transforming our society through their dedication and talent, never cease to humble and inspire me. We have more than 50 members of staff, plus a large team of interns, volunteers and friends who generously gift their time, talents and resources to the Evangelical Alliance. Thank you for all you do.

This has been my tenth year as general director of the Evangelical Alliance and I recently announced that I will be stepping down at the end of 2019. I can honestly say I have never felt prouder to be associated with such a crucial organisation that is dedicated to serving the UK church, I'm utterly confident in our future as Gavin Calver takes on the leadership mantle as CEO.

A handwritten signature in black ink, appearing to read "Steve Clifford".

God bless,

Steve Clifford, General Director

Report of the board of trustees



The board of trustees presents its annual report and audited financial statements for the year end 31 March 2019. The financial statements comply with current statutory requirements, with the requirements of the Evangelical Alliance's governing document, the Articles of Association (approved on 24 September 2015) and the Statement of Recommended Practice for Accounting and Reporting by Charities (FRS 102).



Aims and objectives

The Evangelical Alliance's purposes, as set out in the doctrinal basis and principles contained in the charity's Articles of Association, are to advance the evangelical Christian faith in all parts of the world by such means being charitable as the Evangelical Alliance may determine.

Our mission is to bring evangelical Christians together, strengthen their voice and inspire them for mission. We aim to do this by:

- Speaking with confidence to government and the media, to present God's truth with grace.
- Following Jesus and serving the church: working together to see our lives and communities changed.

How our work delivers our aims

Activities are reflected in the Statement of Financial Activities and in this report in the following ways:

- **Advocacy:** Providing a Christian voice in government and in the media through various initiatives, including working with parliamentarians, campaigning, resourcing and equipping the church and our members to be active citizens, as well as engaging proactively with the press.
- **Unity and mission:** Bringing evangelical Christians together for mission by equipping, challenging and inspiring the church to speak with confidence and boldness about their faith in Jesus. In addition, fostering a sense of community and taking part in programmes and projects alongside other Christian organisations.
- **Communications and membership:** Celebrating, informing and resourcing our members through a range of regular two-way communications, including idea magazine, websites, e-communications, social media and other regular publications.
- **Giving:** Working with members, supporters and trusts who are committed to our goal to raise financial resources to enable the Evangelical Alliance to meet its aims and objectives.

How our activities deliver public benefit

The Trustees confirm they have referred to the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and when planning future activities.

We believe the Christian faith we profess – and which underpins everything we do – is for the common good of every member of society. We therefore believe the Evangelical Alliance fulfils the public benefit test required of charities. Some of the work we do is of specific benefit to our individual, church and organisation members. We are, however, an outward-looking organisation: we are committed to the positive transformation of all people in society. We therefore strive to make sure the benefits we work for are not exclusive to our members or to evangelical Christians.

As Trustees of the Evangelical Alliance, we firmly believe that following Christ changes lives for the better. However, we accept the right of individuals to have, and to express, differing beliefs or no belief. A central part of the Christian faith is the desire to see justice for all, regardless of age, race, gender, class or religion.

During the reporting year, the Evangelical Alliance continued working for the good of society through our ongoing programmes, which are outlined in more detail below.

Great Commission



Over 52 per cent of parent and toddler groups in the UK are estimated to take place in church or Christian venues.

Therefore the missional opportunity afforded by toddler groups are immense. In light of this, in September the Great Commission released a film sharing the story of a gospel-focused toddler group to help encourage more churches and gathered Christian communities to set up such groups.

The film was by far the Great Commission's most popular and widely shared production of the year, with a total of 978 social media engagements made up of 518 likes, 187 comments and 154 shares. On the back of this success, the Great Commission catalysed further resources, stories and events to help churches and Christians make the most of the opportunities to share the gospel offered by distinctly Christian toddler groups.

We are honoured to be part of the core team of Advance 2020, a UK-wide movement of evangelists which exists to promote and stir up the gift of the evangelist ahead of a huge year of outreach throughout the UK in 2020.

Advance 2020 launched with more than 100 leaders at Lambeth Palace, London, in October, and events and resources have been planned for 2019 and 2020.

Our work, partnerships and activities are dedicated to sharing the good news of Jesus. Throughout the year it has been such a privilege to witness first-hand, and hear from others, many people, both young and old, coming to faith and making a commitment to Jesus.

"I was about to give up on our local toddler group, having been discouraged and challenged with a number of obstacles. The Great Commission's toddler film popped up on my feed, and after watching it, I felt convicted and inspired to keep going; nothing is more important than sharing Jesus with those families."

Debbie Constable, Edinburgh



**GREAT
COMMISSION**

Public Leadership



Our work in public leadership continues to go from strength to strength. This year our Public Leader course ran in Scotland, England and Northern Ireland. The course aims to help Christian leaders recognise their influence in public life and equip them with the tools they need to lead faithfully in their context.

The retreat-based course offers public leaders the opportunity to learn from experts on leadership and public engagement, network with other public leaders and receive mentoring from experienced leaders. Teaching is based around four core themes: character, calling, competency and culture.

The second cohort in England started in January and in September the third Public Leader course started in Scotland and the first intake enrolled on Public Leader: Northern Ireland.

This year we launched our new SENT course which is designed to help Christians recognise and fulfil their calling to model Jesus in the world.

During 2018 we frequently spoke about public leadership at churches, conferences and one-off events. We delivered nine seminars across three venues at Spring Harvest, gave a keynote address to the Elim Leaders Summit and ran a training seminar at the New Wine leadership conference.

We spoke at church services and other smaller events including a Westminster Theology Centre conference and a Transforming Scotland event. We also held a day-long training session for Christians which explored public leadership in Essex.

In 2019 we started to develop our work with local churches and will continue to engage with church leaders in England, Scotland and Northern Ireland.



Public Leadership

“Public Leader: Scotland has been one of the best experiences I have ever had and I am just so grateful to God for His timing in it all. I feel like I’m going back to work tomorrow with increased faith for what God is going to do next.”

Shona, Glasgow

“It has been a privilege for me to have been associated with the Northern Ireland Public Leadership programme in its initial year, particularly being able to share my personal journey and experiences with the participants. Sometimes I wish that such a programme would have been available as I progressed through my career since I am sure it would have been a very positive help, not least in handling challenging issues. I would strongly encourage participation in the programme, which will certainly benefit personal skills, relationships, networking and the application of kingdom values.”

Sir Nigel Hamilton, former head of the Civil Service in Northern Ireland

Public policy



The Evangelical Alliance is a trusted voice in government and society. Our outstanding public policy team works across the UK in Westminster and the national assemblies, meeting with officials and responding to consultations that affect your religious and social freedoms as well as addressing key issues of concern for the evangelical community. For nearly a decade the Evangelical Alliance has campaigned for a significant reduction in the stake on betting machines in bookmakers. As a result of our and other organisations' extensive advocacy work to provide greater protection for the most vulnerable and limit the harm caused by problem gambling, the government reduced the stake of fixed-odds betting terminal machines in betting shops from £100 to £2 effective from March 2019.

This year we have responded to consultations on civil society and the government's integration strategy as well as to the NCVO's Charity Tax Commission. In Scotland we worked with a range of member organisations to collate a response to the Scottish government's consultation on social isolation. Across the UK we worked to formulate our response to the gender identity consultations in Scotland and in Westminster.

Alongside the Lawyers' Christian Fellowship and Alliance Defending Freedom (ADF) International, we produced *Christianity in the Workplace: An Employer's Guide to Christian Beliefs*. This guide aims to help workplaces understand and accommodate Christian employees.

In partnership with CARE, we facilitated a series of parliamentary inquiry hearings for Christians in Parliament in October and November. We held three hearings in Westminster and heard from 16 expert witnesses. The witness statements, as well as wider surveys and research, will be compiled into a report on people's current experiences of being Christian in the UK. The report is due to be published later in 2019.

We have had more than 1,000 appearances in the press and media, where we've commented on a wide range of religious, social and political issues. This includes coverage from BBC News, the *Daily Telegraph*, the *Guardian*, the *Economist* and hundreds of local newspapers as well as regular radio interviews on Christian and mainstream channels.

“In a world where agendas can skew the messages we hear, the Evangelical Alliance always seeks to bring a balanced, accessible, credible and authoritative perspective for the UK church.”

Paul Hammond, United Christian Broadcasters

One People Commission



This year we marked the five-year anniversary of one of our most significant areas of work, the One People Commission (OPC). The OPC has been a champion and catalyst for ethnic diversity and integration amongst the UK church since its formation in 2013. It exists to celebrate and encourage unity in the church in and through ethnic diversity while cheering on and challenging the church to recognise that ethnic diversity is good and integration is possible.

At the end of November we celebrated a major milestone for the OPC with an event at the Emmanuel Centre in Westminster, London. Hundreds of people from a wide range of white and black and minority ethnic church backgrounds came together to enjoy a vibrant and inspiring evening which symbolised the true nature and diversity of God's people.

Our OPC Young Adults Forum met twice during the year and is developing more strategic ways to work with the Evangelical Alliance to ensure our work around unity and diversity expands and endures.

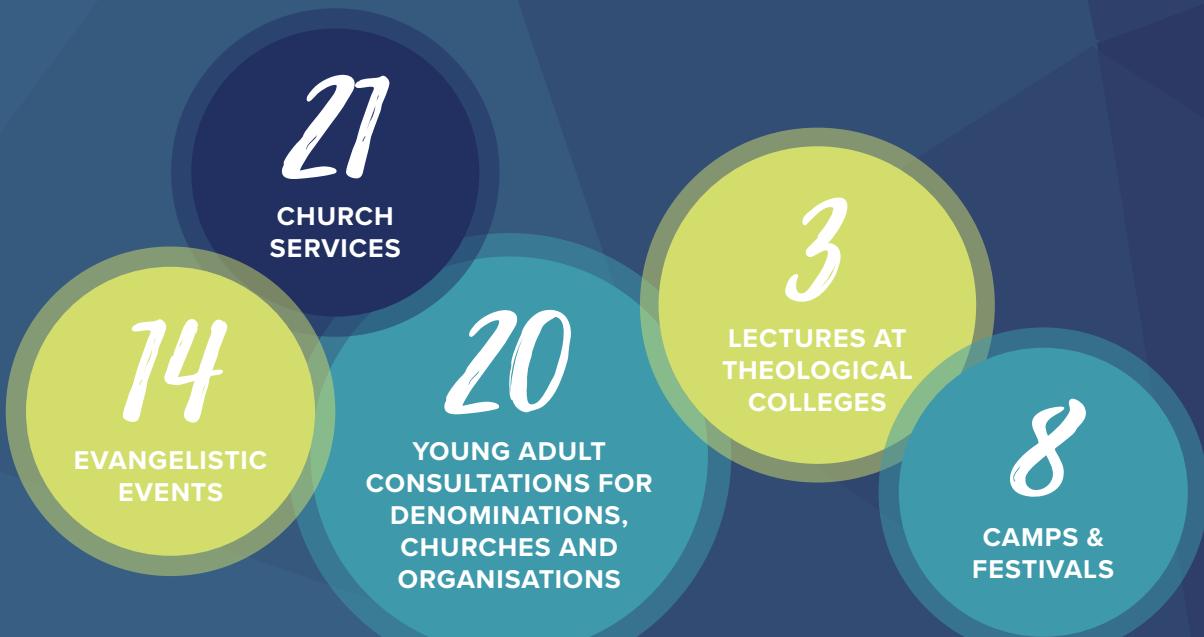


In November, the Evangelical Alliance launched the Firm Foundations resource in response to the needs of many leaders in the OPC network who, due to encouraging growth in their churches, have faced property issues such as rents, shared building space, purchasing, land requirements and legal processes. The resource serves as a practical guide to discerning God's will in church planting, expansion and serving existing congregations. It also tackles some very practical and legal issues using real-life case studies.

“Being part of the OPC Young Adults Forum has been a wonderful way of building friendships with, and learning from, brothers and sisters from different ethnic and church backgrounds. It’s amazing to see God’s diverse church coming together as one.”

Caroline Millar, London City Mission

Young adults



We dream of a thriving church full of all generations and those in their twenties and thirties coming to faith in significant numbers. The church in the UK is missing a generation of young adults from our congregations. But many church leaders are looking to change that. Phil Knox, our newly appointed head of mission to young adults, is helping churches as they explore how they can engage young adults in a life of faith and church.

Extensive research into young-adult culture has revealed that young adults are more spiritually open than other generations, but that they also suffer increasing levels of hopelessness. At the same time, the church is struggling to engage this generation. Help with cultural awareness is much needed and the Evangelical Alliance is ideally placed to offer this.

We have created the young adult conversation with tailored sessions to help churches grow in knowledge and practice. As a result of this work we are delighted to see more young people giving their lives to Jesus, finding their place in church communities and sharing their faith in Jesus with others.

This is just the beginning of this exciting and crucial piece of work for evangelicals in the UK. We passionately believe investing in young people is essential today and essential for our future.

“We’re keen that our valued work with young adults continues to build on our strong children’s and youth work. We asked Phil to bring his expertise and insight on young adults to our team, to assist us with that. Phil was a delight to work with and gave valuable input that has helped us shape what we offer as a convention.”

**James Robson, ministry director,
Keswick Ministries**



Transformed

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7

KEYNOTE
PRESENTATIONS

2,500

TRANSFORMED PDF
DOWNLOADS

1,015

VIDEO
VIEWS

3,000+

COPIES
DISTRIBUTED



Conversations about transgender are everywhere. They appear in our newspapers almost daily and transgender characters appear in TV shows and movies. But alongside greater visibility is a great deal of confusion in our culture about what it means to be transgender and how we, as a society, should respond.

The *Transformed* resource was launched in November 2018 following repeated requests from our members to provide biblical help and support on the issues that surround

transgender, with a posture of compassion and grace.

This introduction seeks to help Christians, as individuals and gathered communities, begin to understand and respond well to transgender individuals and the broader ideological movement. It is designed to clarify and communicate our Christian understanding of what it is to be human practically, compassionately and truthfully, because we passionately believe that the church does have wisdom to offer the conversation.

“Transformed has greatly benefited our local church in expanding our hearts to understand the challenges faced by those in the transgender community, while equipping us to extend care in a way we believe Jesus would.”

Olga Mullarkey, Green Pastures Church.

Scotland



We work to see a vibrant, confident, creative, servant-hearted community of faith in every city, town and village in Scotland. Uniting believers is central to our mission, as are resourcing and encouraging the church to become more confident in the gospel and more united in prayer.

This year our two interns have been working in Holyrood, with local churches and with our Public Leadership initiative, which is enabling them to develop the skills to be effective wherever God places them. The year-long placement also gives them opportunities to see the power of unity, mission and prayer coming together for the sake of the gospel.

We regularly host conversations with leaders of churches and organisations to find out what

challenges communities face across regions and cities and where there are opportunities to spread the gospel in word and deed. We have brought together churches and charities that work with migrants and refugees to share best practice, hear from beneficiaries, raise awareness of the issues, and pray for each other and the various projects.

We are committed to serving the church in Scotland and beyond with missional resources and support. This year we produced a booklet on missional prayer. Following a successful pilot of the *What kind of church?* small group guide in local churches, the resource and the accompanying manifesto, *What kind of church?*, was made available to members at the start of April 2019.

“In a country that is quick to disregard Christianity and focus on the negative aspects of religion, I love that the Evangelical Alliance is all about spreading good news stories. The church is doing amazing work across our nation and this needs to be celebrated!”

Nicola Martin, Evangelical Alliance
Scotland intern



Wales



After 19 years of faithful service, the Evangelical Alliance this year said goodbye to Elfed Godding, who served as national director of Wales, and welcomed Siân Rees to the role and to the UK-wide leadership team.

During his time at the Evangelical Alliance, Elfed helped establish many ministries in Wales, fostering unity, mission and societal change. One example is Gweini, the government-recognised council for the Christian voluntary sector in Wales, which was set up by the Evangelical Alliance Wales in partnership with CARE, Cornerstone Church Swansea and Tearfund. Another is the Cymru Institute for Contemporary Christianity (CICC), which was launched in 2010 in coalition with several organisations including CARE and Bible Society, to help Christians in Wales understand their environments and engage biblically with modern-day issues and people.

Through Elfed's dedicated service the Evangelical Alliance has been given a seat in the Faith Communities Forum, which is chaired by the first minister of Wales. This provides a unique opportunity for the Evangelical Alliance in the UK, because we are able to represent Wales' evangelical constituency with other leaders from Wales' faith communities.

"The call has been to serve the nation of Wales. It has been an honour to serve at the Evangelical Alliance with such great people, staff members and volunteers; we have a deep respect for each other. I'll miss sharing valuable insights. I'll also miss the banter, fun and staff conferences. But, as a personal member for more than 30 years, I'll continue to offer the team my support and prayers." Elfed Godding

Siân joined the Evangelical Alliance in January 2019, excited by the prospect establishing new partnerships with churches, organisations and individuals around Wales, and deepen those that already exist, in order to see all people around Wales given the opportunity to hear the gospel.

Mission and evangelism are right at the top of our agenda. Wales is known by many people around the world as a country that has encountered God. We have seen many revivals over the years where thousands of people have come to know Jesus. We at the Evangelical Alliance are committed to making Jesus, the Saviour of the world, known in all spheres of life around the UK. Wales is an incredibly relational society. We are committed to partnering with likeminded organisations,

churches and individuals, to spread the hope that we have, because this is at the heart of our mission.

“By God’s grace and favour, I can connect people. He has enabled me to be a bridge between young people and the older generation. He has made me first-language Welsh speaking. He has given me connections that span a wide range of evangelical settings, from Reformed to Charismatic. He has directed my path so that I’m a ‘familiar face’ in Wales. He has given me favour so that doors are opened for me to speak at conferences. Now it’s my responsibility to take what He has given to me and sow it into people and relationships, so that together we can grow as disciples and make Jesus known.” Siân Rees



Northern Ireland



100+

SPEAKING
EVENTS

50,000+

VIEWS ON
REIMAGININGFAITH.COM

100+

MEDIA ENGAGEMENTS
ACROSS PRINT AND
BROADCAST MEDIA ON
LOCAL, NATIONAL AND
INTERNATIONAL MEDIA
OUTLETS

1m+

TWITTER
IMPRESSIONS

This year has been a full and exciting year in Northern Ireland. The team and the intern programme have been working in churches, in politics and in the media, celebrating the church, helping it thrive, and equipping Christians to flourish in the public square, all because we love Jesus and want people to encounter Him.

The victory for Ashers' bakery in a key religious freedom case, ensuring that they were not compelled by law to give voice to positions with which they disagree, led to comment on radio and in print both in the UK and overseas. The Evangelical Alliance spoke out swiftly to ensure that this victory was recorded as one for all people, one which protected the freedom of all people.

We partnered with the Northern Ireland Human Rights Commission to launch a new animation about human rights and religion. The video is used in schools and various training environments. As part of our continued engagement with culture and wider society, we launched our Reimagining Faith podcast. Our first season included guest appearances from Jon Mark Comer, Pete Grieg and Mark Sayers.

Easter 2018 marked the 20th anniversary of the Good Friday Agreement. We organised a 20/20/20 event, gathering 20 young people, in their 20s, 20 years on. Lauren Agnew, one of the participants commented, "It was a discussion infused with hope, as we considered how we could reimagine the story of Northern Ireland."

We have hosted, partnered with and participated in a number of gatherings, including with Mark Sayers, 24/7 prayer, Irish Baptist College, Q Ideas Belfast and various church networks. We also provided training to organisations and groups including Scripture Union, Exodus, and Together.

We produced *Be Reconciled* as a small-group resource for churches, to help them explore how to foster peace in Northern Ireland as individuals and communities. The resource has been piloted by 10 churches, used in tracer training at a local university, and has been translated into Spanish for use in South America.



Gather



GAITHER supports more than 138 unity networks based in towns and cities across England.

Our vision is to see unity movements in every town and city, so that church and charity leaders form friendships, pray regularly for their place, and work in more strategic and coordinated ways, help share best practice and develop new initiatives.

Following 2017's first ever UK Movement Day in London, the Movement Day process has been adopted in seven regions across the UK. This has taken unity to another level by setting a 15-year plan for the transformation of the capital, and beginning to include Christians who work in business, the arts, health, education and other industries, as well as church leaders.

In November GATHER invited more than 20 key city leaders from the UK to be part of an international event in Washington D.C., where they joined with city leaders from around the world. It was inspiring to hear stories of missional unity breaking out in so many locations. The UK team highlighted some areas of expertise and development not yet seen in other parts of the world.

This year The Collective was formed to bring together some of the most experienced city leaders to begin to work through a more developed theology and practice of city transformation by way of uniting the church.

The Collective asks questions around topics such as their vision for their place, shared values and strategies.



In Teesside there is a move of God happening where Jesus is uniting His church for mission like never before. Transforming Teesside Together is a relational network of around 60 churches.

Over the past few years church leaders have been praying together weekly and developing close friendships with each-other that enable strategic conversations about our shared mission to see God's kingdom come in Teesside.

In November 2018 we gathered over 1100 Christians from across the denominations of the church in Teesside. We worshiped as one body, prayed for the land we are placed in and committed to unity.

We are building up to a large Movement Day conference next year June 2020 where 1300 Teesside Christians will gather to talk about Jesus' vision for Teesside and how we can see that become a reality over the next 20 years. We are expectant for the power of transformation in our areas when we come together and act as one in Christ.

Rev Stephen Sutton,
Chair Transforming Teesside Together

South Asian Forum and cross-cultural mission



“The concept behind Simply Eat is so unique and compelling... it has inspired me to step out, using my ability to cook a meal and then share it with others.”

Lydia Brett



Our work in South Asian communities and with cross-cultural mission is fuelled by a passion to see more South Asians in the UK enter into a personal relationship with Jesus. The South Asian Forum equips the UK church in reaching those of other faiths and cultures by facilitating cross-cultural mission training events, developing evangelistic resources, coaching emerging leaders and raising awareness of the work of key mission agencies.

In November 2018 we hosted Reaching the World on your Doorstep together with Global Connections, London City Mission and Interserve GBI. Around 100 people attended this one-day conference which was designed to equip Christians with the knowledge they need to befriend and share the gospel with their neighbours from different faiths and cultures.

In October 2018 we launched *Simply Eat*, a coffee table hardback book, to encourage and

inspire Christians to use food as a means of building relationships and sharing the gospel. It contains a range of stories of how Christians are using food to build church community, share faith, connect with their neighbours, and provide for those who are less fortunate. It also contains recipes from all types of cuisine.

Already in its second print run, *Simply Eat* has been produced in partnership with Interserve GBI, London City Mission, All Nations, and the Diocese of Birmingham.

“[Simply Eat] brings transformative change around the dining table and far, far beyond”.

Suzanne Onadeko



Both Lives Matter



Both Lives Matter is a campaign backed by the Evangelical Alliance in Northern Ireland and continues to be a major part of our work in collaboration with CARE and Life NI.

The Both Lives Matter campaign offers an alternative narrative to the predominant cultural story that sets a pregnant woman in opposition to the unborn life. Both Lives Matter is a collaborative movement of individuals and organisations of which Evangelical Alliance is a founding partner. Together, we seek to reframe and rehumanise the abortion debate in Northern Ireland and beyond.

We produced a booklet around the referendum in Ireland in May 2018 and spoke at various events and conducted countless media engagements. We attended the Evangelicals for Life conference and the March for Life in Washington D.C. We are beginning to develop plans for a pregnancy care centre in Northern Ireland.

“The abortion debate can be so polarised, making people reluctant to get involved. Both Lives Matter captures a hopeful tone so well, encouraging others to take a stand.”

Jude, midwife

We were heavily involved in the referendum to widen access to abortion in the Republic of Ireland. Across several different points of the campaign and the result, we achieved hundreds of mentions in press outlets across the UK and beyond, including high-profile TV and radio interviews following the result.

Dawn McAvoy, co-founder of Both Lives Matter, has become a leading voice in the UK-wide debate over changes to abortion legislation, speaking into debates about potential changes in Great Britain as well as in Northern Ireland.

As a result of our work on this typically divisive and toxic issue, we have been able to position a credible alternative to the usual either/or debate in the media and in policy.



Communications



138,000

EAUK.ORG VISITS
SINCE RELAUNCH

30,300+

EMAIL SUBSCRIBERS

45,000+

FOLLOWERS ACROSS OUR
SOCIAL MEDIA PLATFORMS

23,000

COPIES OF IDEA

This year we radically transformed our digital and print communications. We are committed to providing our members with excellent communications that celebrates the fantastic work of the evangelical community in the UK.

Our new website launched in September 2018 and is an excellent resource of thought leadership, prayer and practical help from across our membership. The website now features member areas, member resources, find a church and organisation search functions, as well as stories, prayers and downloadable resources.

We produced a Christmas pack, full of sermon outlines, reflections and suggestions for church leaders to help them at their busiest time of the year. We also ran an editorial series in support of the persecuted church during the month of prayer for the persecuted church in November 2018, which featured the stories and work of member organisations.

Our flagship publication *idea* magazine also relaunched in September. Underpinned by

theological reflections written by Bible college principals and Christian leaders, and enhanced by stories of how churches, individuals and organisations are living out what God's word says, idea is a source of encouragement and an insightful resource. It features opinion pieces, stories and profiles from right across the diverse evangelical community in the UK, and brings together the range of backgrounds, heritages and church streams within our membership.

We run multiple digital channels on all the major social media platforms, to amplify further the voices of our members, celebrate what God is doing and raise awareness of the concerns facing our communities. Each platform has a distinct audience, but the message is always the same: we love Jesus and together we can make Him known.

“May I congratulate you on a fantastic *idea* magazine. It was stimulating, challenging and very useful. It makes me proud to be an evangelical Christian.”

**Philip Ashford,
member of the
Evangelical Alliance**



Serving our members – serving the church

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1,482
INDIVIDUALS

23
ORGANISATIONS

1,587
NEW MEMBERS
INCLUDING:

82
CHURCHES

Giving

Your generosity has been deeply humbling this year. Without your support none of the work we have done this year would have been possible. Thank you.

1846 members give generously and sacrificially to the Evangelical Alliance, sharing and investing in our commitment to unite the evangelical community for the sake of the gospel. It is thanks to their generosity that many of our new projects and initiatives receive the investment that they need. This year we welcomed 70 guests to our annual 1846 key partners reception in March.

With thanks to the generosity of our hosts CCLA, we enjoyed a wonderful evening of fellowship and celebration, where we heard encouraging updates on the Evangelical Alliance's work and exciting plans for the year ahead.

In March we worked alongside Generosity Path to host a Journey of Generosity, an overnight retreat focused on the joy of giving generously. Participants were given the opportunity to reflect on their own unique journey with God through stories of generous givers, interactive discussions and Bible study.

Membership

We have seen significant growth in our membership this year, welcoming an incredible 1,587 new members to the Evangelical Alliance. Churches, organisations and individuals continue to find resources, relationships and representation through membership of the Evangelical Alliance. Our value to the UK church and beyond is felt as keenly now as it has ever been.

It is our privilege to hear and share the stories of what God is doing around the UK. Every month we feature stories from churches and organisations in England, Wales, Scotland and Northern Ireland that are serving their communities, offering hope and sharing Jesus.

We cast a spotlight on the issues that affect us, because if some of us are suffering, we all

are called to carry their burdens. This year we attended rallies on gun and knife crime, spoke up on issues of persecution and led prayers on Brexit, because we are called to serve and encourage the body of Christ.

Every week we are speaking and teaching in churches and conferences, travelling the length and breadth of the UK and abroad, sharing what we sense God is saying to us in the UK and encouraging churches to make Jesus known.

We regularly bring together those working on similar issues, to learn together, pray together and work together for the sake of the gospel. This year we hosted conversations on evangelism and children, church planting, human sexuality and identity, transformative mission, city-wide prayer movements and more besides.

Structure, management and governance



“With an astonishing breadth of support and a highly gifted staff team, the Evangelical Alliance is in a great position to impact the church and the country, uniting the people of God in mission and being a voice for justice, righteousness, truth and love.”

John Risbridger, chair of council, Evangelical Alliance, and team leader, Above Bar Church, Southampton

The organisation, originally formed in 1846, is a charitable company limited by guarantee, incorporated on 26 July 1912 and registered as a charity on 19 December 1962.

The members of the board of trustees are also the directors of the company and so have the legal, financial and fiduciary responsibility for the governance of the company. The board is elected by a council of full members of the Evangelical Alliance, 60 in number at 31 March 2019. The strategic policy of the Evangelical Alliance is informed by this wider, representative council.

Governance including recruitment and induction of trustees

The Evangelical Alliance is governed by its Articles of Association, approved in September 2015, which requires the board to take responsibility for the business of the Evangelical Alliance. The members who form the board are shown on page one. Members of the council are elected at a general meeting and are intended to be representative of the evangelical community in the UK. Potential members of the council are considered by a nominations sub-committee of the board. Consideration is given to the geographical location, gender, ethnicity, age

Chair of board of trustees: Rev Dr Tani Omideyi

Chair of council: Mr John Risbridger

General director: Mr Stephen Clifford

Company secretary: Mr Emrys Jones

Honorary treasurer: Mr Peter Jeffrey

Trustees

Mrs Ruth Afolabi <i>(nee Awogbade)</i>	Rev Dr Tani Omideyi <i>(chair of board)</i>
Rev Stephen Cave	Mrs Rachel Phillips
Mrs Tracy Cotterell <i>(vice-chair of board)</i>	Rev Julian Richards <i>(retired 27 September 2018)</i>
Rev John Coyne	Mr John Risbridger <i>(appointed 27 September 2018 incoming chair of council)</i>
Rev John Glass <i>(resigned 28 June 2018 outgoing chair of council)</i>	Mrs Arlene Small <i>(appointed 27 September 2018)</i>
Rev Dr David Hilborn	Pastor Steve Uppal
Rev Rob James <i>(appointed 27 September 2018)</i>	Ms Ruth Walker
Mr Peter Jeffrey <i>(honorary treasurer)</i>	

Company Number: 123448

Charity Number (England and Wales): 212325

Charity Number (Scotland): SC0 40576

Registered Office and Operational Address:

176 Copenhagen Street, London, N1 0ST

and denominational background of members. Individuals hold office for four years, with discretion for reappointment for one further four-year term. The council held its two-day summit and general meeting in September

2018 and one prayer and listening day in March 2019.

The board is appointed by the Evangelical Alliance council. Trustees are appointed for a three-year term and may serve a maximum of three terms without a break in service. The board may appoint a person who is willing to be a board member, either to fill a vacancy or as an additional board member, provided that the appointment does not cause the number of board members to exceed the maximum number fixed by the Memorandum and Articles of Association. A board member, so appointed, holds office only until the next general meeting, whereupon he or she is eligible for formal appointment provided he or she has also been appointed to the council.

The chair of trustees and the director of finance and operations arrange an induction for new trustees covering topics such as responsibilities of the board and its trustees, legal framework, organisational structure, history, vision and mission, strategic plan, funding and interpretation of financial statements. Council members are given a similar induction booklet outlining the governance of the Evangelical Alliance as part of their appointment process.

The Evangelical Alliance's Articles of Association permits the board to delegate any of its powers to committees consisting of such persons that the board thinks suitable. There are currently committees comprising both trustees and council members who consider matters concerning the specialist areas of finance, leadership team remuneration,

membership and nominations.

Responsibilities of the board

The trustees (who are also directors of the Evangelical Alliance for the purposes of company law) are responsible for preparing the report of the trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware: there is no relevant audit information of which the charitable company's auditors are unaware; and the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The board met four times during the year.

Organisational structure

The board is responsible for appointing the leadership team of the Evangelical Alliance who, overseen by the board of trustees, are responsible for agreeing, implementing and developing strategies, as well as motivating and developing staff.

The current leadership team are: Steve Clifford (general director), Gavin Calver (director of mission/England), Fred Drummond (national director in Scotland and prayer), Jo Frost (director of communications and membership), Emrys Jones (director of finance and operations), Dave Landrum (director of advocacy), Peter Lynas (national director in Northern Ireland) and Siân Rees (national director in Wales and coalitions).

Steve Clifford has announced that he will be leaving the Evangelical Alliance at the end of December 2019. Steve has served the Evangelical Alliance as general director for 10 years and is highly respected for the work he has done. The Evangelical Alliance looks and sounds different today from when he took over its leadership. His outstanding achievement in deepening unity across church traditions and racial backgrounds provides a sure foundation on which future evangelicals will build.

Remuneration for the leadership team is agreed by the remuneration sub-committee of the board with reference to the agreed pay principles for all staff.

In addition to a gifted and committed staff team, we are especially grateful to volunteers who contributed nearly 2,200 hours to the Evangelical Alliance during the year.

The Evangelical Alliance has a subsidiary trading company, The Evangelical Alliance Developments Limited, through which some aspects of the work of the Evangelical Alliance are carried out. In appropriate circumstances this company transfers surpluses to the Evangelical Alliance. Details are given in note three to the financial statements.

Membership of the board

Rev John Glass and Rev Julian Richards stood down from the board during the year. The board are extremely grateful to them for the experience and wisdom they brought to the trustees. Mr John Risbridger was appointed as chair of council and as a board trustee. Rev Rob James was appointed as a board trustee representing Wales, and Mrs Arlene Small was appointed as a board trustee.

Risk assessment

As a consequence of the updated risk policy the leadership team considered the risks and opportunities facing the organisation during the year. The board is planning to undertake a similar exercise in June 2019.

Giving

The majority of donation income is from regular donations from personal, church and organisation members and supporters.

Advertising revenue was £133,659, giving a return on investment of 2.3.

BANKERS

National Westminster Bank plc

290 Walworth Road
London
SE17 3RQ

CCLA Investment Management Ltd

St Alphage House
2 Fore Street
London
EC2Y 5AQ

AUDITORS

Mazars LLP

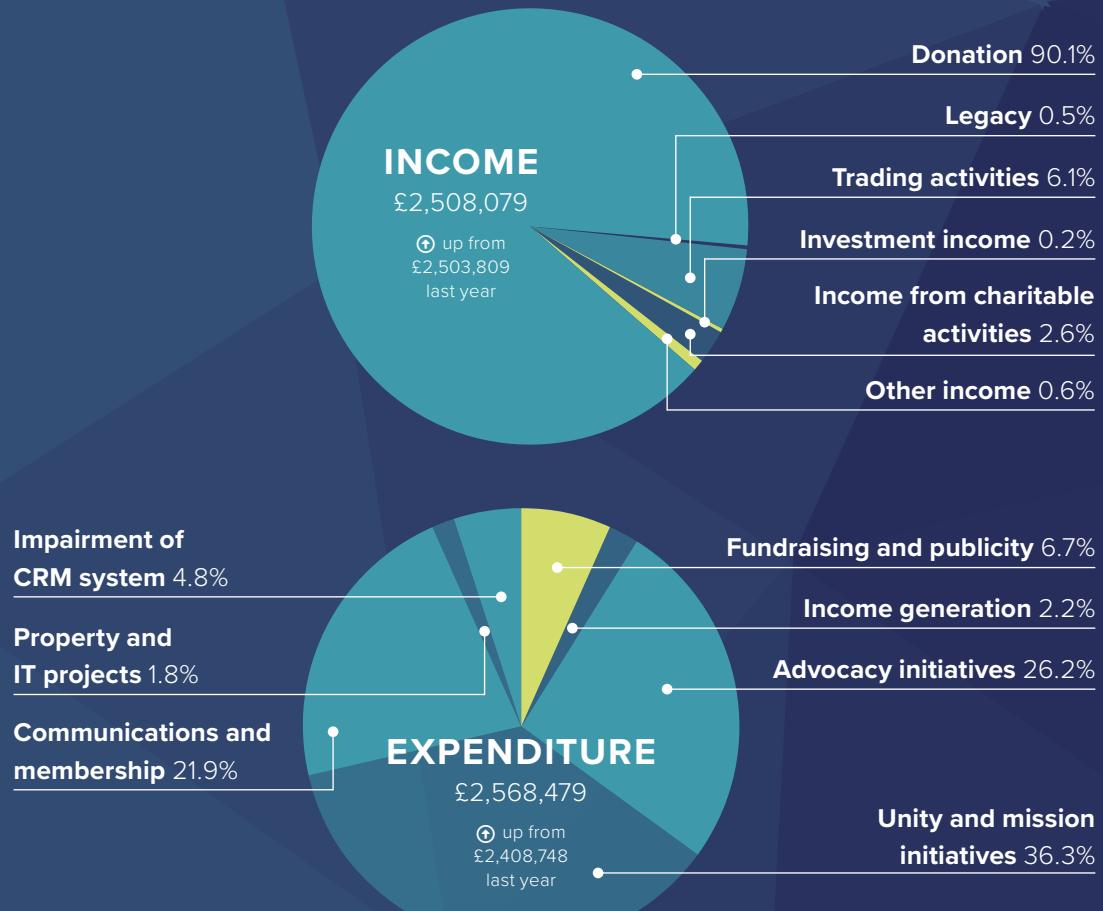
Chartered Accountants
Statutory Auditors
Times House
Throwley Way
Sutton
Surrey
SM1 4JQ



Thanks to the lifetime support of generous members like you, we have been able to serve the church since 1846. By leaving a gift in your will to the Evangelical Alliance you will enable us to continue to help make Jesus known in the UK for generations to come.

To find out more, email l.thomson@eauk.org. Thank you.

Financial review



The 2018-2019 Statement of Financial Activities shows net outgoing resources of the combined unrestricted and restricted funds for the Group (incorporating the charity and the trading subsidiary, The Evangelical Alliance Developments Limited) at £60,029 compared with net incoming resources of £95,061 in the previous year.

Income

Total income for the Group amounted to £2,508,079 (last year: £2,503,809). 90 per cent of this was from donations.

An analysis is given in note two of the Financial Statements.

Expenditure

Total expenditure for the year was £2,568,479 (last year: £2,408,748). 91 per cent of expenditure related to charitable activities, with the balance of nine per cent attributed to the cost of publicity and generating funds. A detailed analysis of expenditure is given in note five. Advocacy initiatives accounted for 26 per cent of expenditure, with unity initiatives amounting to 36 per cent and communications and membership 22 per cent. Property and IT projects accounted for seven per cent of expenditure. Charity accounting regulations mean that governance and support costs are allocated across the areas of activity.

Management Accounts are reviewed each month and distributed to the Finance

Committee of the board, ensuring that finances are regularly monitored. Updated forecasts are prepared quarterly.

We were disappointed by the failure of our new CRM database project that was due to go live in 2018. We have undertaken a detailed ‘lessons learned’ analysis and invested in new governance frameworks as we prepare for a new database project to commence.

The flooding incident at our UK Resource Centre in London incurred costs, associated with reinstatement and other expenses arising due to the disruption, of approximately £65,000. Due to our comprehensive insurance and the small excess payable, almost all of this sum was reimbursed and thus the insurance income has been netted off against expenditure in the Statement of Financial Accounts, as permitted by the SORP.

Balance sheet and reserves

The balance sheet in the Financial Statements shows that funds for the Group at 31 March 2019 totaled £3,053,680 (last year: £3,113,709) including net current assets of £1,005,629 (last year: £925,652) and general unrestricted funds of £397,655 (last year: £536,417).

The reserves policy was reviewed by the Finance Committee during the year and remains unchanged with the reserves range between £350,000 and £450,000. This is based on a calculation taking into account a

number of factors including the levels of monthly regular giving and monthly payroll costs. The policy states that the board believes it is prudent to hold a cash reserve providing working capital to cover the seasonal fluctuations in its budget and to provide sufficient funds to cover the occurrence of genuine risks as identified in the risk register. Note 17 shows the free reserves at 31 March 2019 to be £397,655 which is within the reserves policy range. The current investment policy is to hold funds on interest bearing deposit accounts with banks.

The future

2018/19 was the first year of our 2018-22 strategic plan. The board and leadership team continue to review the progress towards its achievement over the next three years and recognise that there will inevitably be impact on the organisation as we welcome Gavin Calver as our new CEO.

We are embarking on a new database project, having learnt lessons from the failure of the last, which we hope will allow us to communicate more effectively with our supporters and bring on board new people who we meet at our events and who visit our websites or use our publications. We envisage this to be an 18 to 24-month process.

Auditors

Mazars LLP were reappointed as the charitable company's auditors during the year. The report of the trustees has been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.



Rev Dr Tani Omideyi

Chair of Trustees

20 June 2019

evangelical
together making

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Open

The Most Reverend
the Lord Archbish
Justin

28 Aug

"So that the wo
John

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and Right Honourable
ishop of Canterbury
n Welby

gust 2013

world may believe.*
n 17:21

“This is an exciting time to be a part of the Evangelical Alliance, whose board I am so privileged to chair. We have done so much in the last 12 months, but there is so much more to come; we have ambitious dreams!”

Rev Dr Tani Omideyi, chair of the board of trustees

Independent auditor's report to the members of The Evangelical Alliance

.....

OPINION

We have audited the financial statements of The Evangelical Alliance (the ‘charity’) for the year ended 31 March 2019 which comprise Consolidated Statement of Financial Activities, the Consolidated and Charity Balance Sheets, the Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland” (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity and the group’s affairs as at 31 March 2019 and of the group’s income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

BASIS FOR OPINION

We have been appointed as auditor under section 44(1) (c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable

law. Our responsibilities under those standards are further described in the Auditor’s responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC’s Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees’ use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity’s ability to continue to adopt the going concern basis of accounting for a period of at least 12 months from the date when the financial statements are authorised for issue.

OTHER INFORMATION

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor’s report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the report of the board of trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the report of the board of trustees has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the report of the board of trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as

amended) require us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specific by law are not made; or
- we have not received all the information and explanations we require for our audit.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the responsibilities of the board set out on page 36, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance

with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

USE OF THE AUDIT REPORT

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charity's trustees, as a body, in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.

Alistair Fraser

(Senior Statutory Auditor)



for and on behalf of Mazars LLP,
Chartered Accountants and Statutory Auditor
Times House
Throwley Way
Sutton
Surrey
SM1 4JQ

Date: 16 September 2019

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

(incorporating an income and expenditure account)

Year ended 31 March 2019

Income and endowments from:	NOTE	RESTRICTED	UNRESTRICTED	2019		2018	
				TOTAL	RESTRICTED	UNRESTRICTED	TOTAL
Donations and legacies							
Donations	2	538,604	1,720,150	2,258,754	529,764	1,652,586	2,182,350
Legacies		-	12,535	12,535	-	85,672	85,672
Other trading activities							
Serviced desks		-	18,156	18,156	-	18,552	18,552
Advertising revenue		-	133,659	133,659	-	126,015	126,015
Income from investments							
Interest and dividends receivable		118	4,400	4,518	58	1,255	1,313
Income from charitable activities							
Advocacy initiatives		6,300	22,914	29,214	4,867	16,220	21,087
Unity and mission initiatives		28,653	2,104	30,757	39,667	52	39,719
Communications & membership		4,111	2,139	6,250	3,119	17,053	20,172
Other income							
Other income		-	14,236	14,236	-	8,929	8,929
Total income and endowments							
		577,786	1,930,293	2,508,079	577,475	1,926,334	2,503,809

Expenditure on:	NOTE	2019			2018		
		RESTRICTED	UNRESTRICTED	TOTAL	RESTRICTED	UNRESTRICTED	TOTAL
Fundraising and publicity		-	172,955	172,955	-	144,467	144,467
Generation of advertising revenue		-	56,870	56,870	-	55,894	55,894
Charitable activities							
Advocacy initiatives		113,634	560,822	674,456	134,111	566,831	700,942
Unity and mission initiatives		363,755	569,528	933,283	257,163	642,327	899,490
Communications & membership		22,875	540,069	562,944	65,700	532,394	598,094
Property & IT projects		(3,230)	48,623	45,393	1,975	7,886	9,861
Impairment of CRM system (exceptional)	12	-	122,578	122,578	-	-	-
Total expenditure	5	497,034	2,071,445	2,568,479	458,949	1,949,799	2,408,748
Gains and losses	13	-	371	371	-	-	-
Net income / (expenditure)	6	80,752	(140,781)	(60,029)	118,526	(23,465)	95,061
Transfers between funds	19	(47,767)	47,767	-	(112,076)	112,076	-
Net movements in funds		32,985	(93,014)	(60,029)	6,450	88,611	95,061
Funds at 1 April		294,399	2,819,310	3,113,709	287,949	2,730,699	3,018,648
Funds at 31 March		327,384	2,726,296	3,053,680	294,399	2,819,310	3,113,709

There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 19.

BALANCE SHEET

Company No. 123448

Year ended 31 March 2019

	NOTE	THE GROUP		THE EVANGELICAL ALLIANCE	
		2019	2018	2019	2018
Fixed assets					
Tangible fixed assets	11	2,035,006	2,083,293	2,035,006	2,083,293
Intangible fixed assets	12	-	92,090	-	92,090
Investments	13	13,045	12,674	13,047	12,676
		2,048,051	2,188,057	2,048,053	2,188,059
Current assets					
Stock		-	3,738	-	3,738
Debtors	15	112,814	163,617	82,758	145,553
Short term deposits	14	446,825	446,269	446,825	446,269
Cash at bank and in hand	14	649,838	440,579	642,599	435,486
		1,209,477	1,054,203	1,172,182	1,031,046
Liabilities					
Creditors: amounts falling due within one year	16	203,848	128,551	185,537	124,378
Net current assets		1,005,629	925,652	986,645	906,668
Net assets	17	3,053,680	3,113,709	3,034,698	3,094,727
Funds					
Restricted funds		327,384	294,399	327,384	294,399
Designated fixed asset funds		2,035,006	2,175,383	2,035,006	2,175,383
Designated fund - non-charitable trading		18,982	18,982	-	-
Designated funds - Others		274,653	88,528	274,653	88,528
Unrestricted general funds		397,655	536,417	397,655	536,417
Total funds	19	3,053,680	3,113,709	3,034,698	3,094,727

The financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime.

Approved by the board of trustees on 20th June 2019 and signed on their behalf by



Peter Jeffrey, treasurer

STATEMENT OF CASH FLOWS

Year ended 31 March 2019

	NOTE	2019 £	2018 £
Cash flow from operating activities	20	227,152	75,843
Net cash flow from operating activities		227,152	75,843
Cash flow from investing activities			
Purchase of property, plant and equipment		(11,367)	(4,905)
Purchase of intangibles		(10,488)	(32,968)
Interest received		4,518	1,313
Net cash used in investing activities		(17,337)	(36,560)
Net increase in cash and cash equivalents		209,815	39,283
Cash and cash equivalents at 1st April 2018		886,848	847,565
Cash and cash equivalents at 31st March 2019		1,096,663	886,848
Cash and cash equivalents consist of:			
Cash at bank and in hand	14	649,838	440,579
Short term deposits	14	446,825	446,269
Cash and cash equivalents at 31st March 2019		1,096,663	886,848

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 March 2019

1. Accounting policies

a) General information and basis of preparation

The Evangelical Alliance is a company limited by guarantee in the United Kingdom. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £5 per member of the charity. The address of the registered office is given in the charity information on page 35 of these financial statements. The nature of the charity's operations and principal activities are to unite churches and organisations in our shared mission to see a transformed society and to present a confident and effective evangelical voice to government and the media by presenting Jesus as good news for spiritual, social and physical transformation.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include listed investments at fair value and the trustees believe that no material uncertainties relating to the charity's ability to continue as a going

concern exist. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

b) Stock is valued at the lower of net realisable value and cost.

c) The financial statements include the accounts of the national teams in England, Wales, Scotland and Northern Ireland. The group accounts consolidate the accounts of the charity and its subsidiary undertaking, The Evangelical Alliance Developments Limited. No income and expenditure account is presented for The Evangelical Alliance as provided by Section 408 of the Companies Act 2006. Consolidation has been undertaken on a line by line basis.

d) Depreciation is calculated at rates and on bases to write off the cost, less estimated residual value, of fixed assets over their expected useful lives. Assets are depreciated as follows:

- **Interests in long leasehold buildings**

- Over 50 years straight line

- **Office equipment (including computers)**

- 25 per cent per annum
(six month charge in year of purchase)

The Charity had commissioned the building of a CRM System which during the year to 31 March 2019 remained as an asset under construction. However, after taking professional advice, it was deemed to be unfit for purpose and has been written off at 31 March 2019 (see note 12).

Items are only capitalised if their purchase price exceeds £1,000. All assets will be reviewed for impairment if circumstances indicate their recoverable value to be materially lower than their value disclosed in the accounts.

e) Voluntary income is received by way of donations and gifts and is included in full together with any associated recoverable Gift Aid in the Statement of Financial Activities when receivable. Donated services are recognised as income where the provider of the service has incurred a financial cost, which is material. Volunteer time is not included in the financial statements. Gifts in kind are valued at an estimate of their gross value to the Evangelical Alliance.

f) Legacy income is accounted for on a receivable basis. A legacy is considered receivable for the period only once there is entitlement, the amount can be measured reliably and it is probable that the legacy income will be received.

g) Expenditure is allocated to the different categories in the statement of financial activities on a basis which reflects the day to day operations of the Group. Salary costs are allocated on a basis which reflects the responsibilities of the individual employees.

h) Pension contributions are paid into an auto-enrolment

compliant Group Personal Pension Plan with Aviva on behalf of all eligible employees who elect to have such a pension arrangement. This is an individual defined contribution arrangement. The Group's liability is limited to the employer's contributions. The amounts contributed are based on length of service and salary levels. All employees are eligible after three months of employment. The assets of the pension scheme are held in funds which are administered independently of the Group.

i) Investments are held at mid market value at the balance sheet date. The gain or loss for the period is taken to the Statement of Financial Activities. All investments are mixed motive investments.

j) Restricted funds are to be used for specific purposes laid down by the donor. Expenditure which meets these criteria is charged to the fund. Transfers from restricted funds represent charges by the charity for core budget staff or support, based on a reasonable percentage of restricted income received for the year. No further costs are allocated to restricted funds.

k) Unrestricted funds are donations and other income receivable or generated for the objects of the charity.

l) Designated funds are unrestricted funds earmarked by the Trustees for particular purposes.

m) The cost of raising funds relates to the costs incurred by the charitable trading company in raising funds for the charitable work.

n) Grants payable are charged to the Statement of Financial Activities in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions are fulfilled.

o) Governance costs include costs relating to the

management of the charitable company's assets, organisational management and compliance with constitutional and statutory requirements.

p) Expenditure includes attributable VAT which cannot be recovered.

q) Exceptional items are transactions that fall within the ordinary activities of the group but are presented separately due to their size or incidence.

2. Donations

	RESTRICTED £	UNRESTRICTED £	2019 TOTAL £	2018 TOTAL £
Individual donors	182,990	1,010,023	1,193,013	1,141,671
Income tax recoverable	6,280	161,648	167,928	170,074
Charitable trusts	297,750	65,703	363,453	335,400
Member churches	15,498	419,416	434,914	414,448
Member organisations	36,086	63,360	99,446	120,757
Total donations	538,604	1,720,150	2,258,754	2,182,350

3. Net income of trading subsidiary

The Evangelical Alliance has a wholly owned trading subsidiary which is incorporated in England and Wales, Company Number 03181440. The Evangelical Alliance Developments Limited manages the production and distribution of publications and conducts trading activities for the Evangelical Alliance.

A summary of trading results is shown below.

Audited accounts of The Evangelical Alliance Developments Limited will be filed with Companies House.

	2019 TOTAL £	2018 TOTAL £
Turnover	253,428	244,996
Cost of sales	(102,045)	(104,332)
Gross profit	151,383	140,664
Administration	(99,483)	(105,120)
Net profit before distribution to the Evangelical Alliance	51,900	35,544
Aggregate funds at 31 March 2019	18,982	18,982

During the year, The Evangelical Alliance Developments Limited made distributions to the charity (the Evangelical Alliance) of £51,900 (2018: £35,450). At 31 March 2019, The Evangelical Alliance Developments Limited had aggregate assets of £37,448 (2018: £23,157) and aggregate liabilities of £18,464 (2018: £4,173).

During the year, The Evangelical Alliance Developments Limited fulfilled print and distribution services to the

charity at a cost of £119,768 (2018: £118,981) and the Charity charged the Evangelical Alliance Developments Limited the sum of £96,430 (2018: £102,097) for professional services and office accommodation.

The parent undertaking's gross income and the results for the year are disclosed as follows:

	2019	2018
	TOTAL	TOTAL
	£	£
Gross income	2,522,750	2,515,340
Results for the year	(60,029)	94,967

4. Taxation

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in paragraph 1 schedule 6 Finance Act 2010 and meets the definition of a charitable

company for UK tax purposes. In 2018/19 The Evangelical Alliance Developments Limited, a 100% owned trading subsidiary of The Evangelical Alliance, paid £Nil in Corporation Tax (2017/18 £11).

5. Total expenditure

	STAFF RELATED COSTS	PROPERTY, EQUIPMENT AND OFFICE EXPENSES	MEMBERSHIP MATERIALS AND RESOURCES	ACTIVITIES AND PROGRAMMES
Cost of raising funds	£	£	£	£
Fundraising and publicity	97,747	-	29,861	-
Generation of advertising revenue	41,959	-	-	-
Charitable activities				
Advocacy Initiatives	438,501	18,601	-	55,330
Unity and Mission Initiatives	569,059	17,689	-	106,833
Communications & Membership	287,176	765	123,774	3,631
Support costs	264,390	228,011	-	-
Property & IT Projects	5,635	35,875	-	877
Impairment of CRM System	-	122,578	-	-
Governance	20,150	4,067	-	-
Total expenditure (2018/2019)	1,724,617	427,586	153,635	166,671
Total expenditure (2017/2018)	1,759,732	245,156	145,572	177,384

Staff related costs includes £113,130 (2018: £82,341) in respect of staff expenses, recruitment, welfare and training and £86,570: (2018: £102,241) in respect of amounts paid to contractors who are not employees of the Evangelical Alliance.

Property, equipment and office expenses includes £59,654 (2018: £73,411) depreciation in respect of buildings and equipment of the Group.

Governance costs in the consolidated statement of financial activities includes the tax charge of £Nil (2018: £11) relating to the liability in The Evangelical Alliance Developments Ltd.

Support costs and governance costs, including the salary cost of staff with support responsibilities, have been allocated to other unrestricted expenditure headings on a pro rata of costs basis.

FINANCIAL COSTS INC VAT	GRANTS MADE	2019 SUBTOTAL	ALLOCATED SUPPORT COSTS	ALLOCATED GOVERNANCE COSTS	2019	2018 TOTAL
					TOTAL	
£	£	£	£	£	£	£
-	-	127,608	42,617	2,730	172,955	144,467
-	-	41,959	14,013	898	56,870	55,894
-	-	512,432	152,269	9,755	674,456	700,942
-	36,700	730,281	190,779	12,223	933,283	899,490
-	-	415,346	138,711	8,887	562,944	598,094
57,968	-	550,369	(550,369)	-	-	-
(9,741)	-	32,646	11,980	767	45,393	9,861
-	-	122,578	-	-	122,578	-
11,043	-	35,260	-	(35,260)	-	-
59,270	36,700	2,568,479	-	-	2,568,479	2,408,748
39,704	41,200	2,408,748	-	-	2,408,748	2,408,748

6. Net incoming resources for the year

	2019	2018
THIS IS STATED AFTER CHARGING:	£	£
Depreciation - Owned assets	59,654	73,411
Impairment of CRM System	102,578	-
Trustee expenses	2,933	1,596
Trustee remuneration	Nil	Nil
Auditors' remuneration - audit fees	8,600	8,500
Auditors' remuneration - other fees	950	725

During the year 7 members of the board of trustees received reimbursement for travel expenses (2018: 5).

There is a trustees' indemnity policy which is permitted by the Articles of Association of the Evangelical Alliance.

7. Staff costs and numbers

	2019	2018
STAFF COSTS WERE AS FOLLOWS:	£	£
Salaries	1,270,875	1,289,064
Social security costs	109,597	111,556
Pension costs	108,915	104,545
Death in service benefits	5,050	5,015
Other staff related costs	113,130	82,341
Termination Payments	30,480	64,970
Payments to contractors	86,570	102,241
	1,724,617	1,759,732

One employee earned between £60,000 and £70,000 during the year. (2018 - One)

The employer's pension contribution for staff earning over £60,000 was £6,678. (2018 - £6,547)

The trustees consider that the key management personnel of the charity are the 8 members of the leadership team. The total employment costs for the leadership team was £474,498 (2018: £446,004).

Termination payments of £30,480 are in respect of one member of staff (2018: £64,970 four members).

The cost to the Group of providing pension and death in service benefits during the year ended 31 March 2019 was £113,965 (2018: £109,560). There was an accrual of £Nil in respect of pension contributions at the year end (2018: £13,228) and an accrual of £26,496 (2018 £18,944) in respect of untaken staff annual leave.

The monthly average number of employees employed under contracts of service during the year was as follows:

	2019 ACTUAL NO.	2019 FTE NO.	2018 ACTUAL NO.	2018 FTE NO.
Fundraising and publicity	2.5	2.3	2.0	1.8
Generation of advertising revenue	1.0	1.0	1.0	1.0
Advocacy Initiatives	10.7	9.5	11.2	10.2
Unity and Mission Initiatives	18.7	13.3	18.6	12.4
Media & Membership	9.0	7.9	8.3	6.6
Support team	6.0	4.8	7.5	7.5
Governance	0.2	0.5	0.4	0.4
	48.1	39.3	49.0	39.9

8. Grants Payable

During the year the Evangelical Alliance made grants from unrestricted funds to two organisations with similar objects to its own. These organisations are not under the control of The Evangelical Alliance and they are each separately administered. The grants totalled £19,200 (2018: £19,200). These are included within unity initiatives unrestricted expenditure. A payment of £16,500 was

made to the European Evangelical Alliance (EEA) and a grant of £2,700 was made to the World Evangelical Alliance.

Grants of £17,500 were made from restricted funds: All of these were made to Bible and theological colleges to support 14 UK lay ministers in training (2018: £22,000).

9. Related party transactions

Mr Julian Richards retired from the board of the Evangelical Alliance in September 2018 and retired from the Executive Committee of the European Evangelical Alliance during the year ending 31st December 2017.

The Evangelical Alliance gave a grant to the European Evangelical Alliance of £16,500 (2018: £16,500), see note 8.

10. Working Arrangements

Where a working arrangement has a restricted fund, it is explained in Note 19.

The Evangelical Alliance has a working arrangement with Christian Vision for an online church finder tool to connect new Christians to a local church.

The Evangelical Alliance and Global Connections have a joint working arrangement to run events for CEOs of member organisations.

The Evangelical Alliance has a working arrangement with Sheila Jones for the HR Network.

11. Tangible fixed assets

THE GROUP & THE EVANGELICAL ALLIANCE	INTERESTS IN LEASEHOLD PROPERTY	OFFICE EQUIPMENT	TOTAL
COST	£	£	£
At 1 April 2018	2,281,459	418,402	2,699,861
Additions in the year	-	11,367	11,367
	2,281,459	429,769	2,711,228
DEPRECIATION			Total
At 1 April 2018	225,750	390,818	616,568
Charge for the year	45,150	14,504	59,654
At 31 March 2019	270,900	405,322	676,222
NET BOOK VALUE			
At 31 March 2019	2,010,559	24,447	2,035,006
At 31 March 2018	2,055,709	27,584	2,083,293

12. Intangible fixed assets

THE GROUP & THE EVANGELICAL ALLIANCE	CRM SYSTEM	TOTAL
COST	£	£
At 1 April 2018	92,090	92,090
Additions in the year	10,488	10,488
Disposals	(102,578)	(102,578)
	-	-
DEPRECIATION		
At 1 April 2018	-	-
Charge for the year	102,578	102,578
Disposals	(102,578)	(102,578)
At 31 March 2019	-	-
NET BOOK VALUE		
At 31 March 2019	-	-
At 31 March 2018	92,090	92,090

The Charity had commissioned the building of a CRM System which during the year to 31 March 2019 remained as an asset under construction. However, after taking professional advice, it was deemed to be unfit for purpose and has been written off at 31 March 2019.

The total capital expenditure of £102,578 has been recognised as an impairment on the SOFA at 31 March 2019. The total expenditure shown in the SOFA includes £20,000 license fees.

13. Investments

Valuation at 1st April	THE GROUP		THE EVANGELICAL ALLIANCE	
	AT 31 MARCH 2019	AT 31 MARCH 2018	AT 31 MARCH 2019	AT 31 MARCH 2018
	£	£	£	£
COIF Charities Fixed Investment Fund	12,674	12,674	12,674	12,674
Revaluation	371	-	371	-
Shares in Subsidiary Undertakings	-	-	2	2
Valuation at 31 March	13,045	12,674	13,047	12,676

Details of the subsidiary undertaking is set out in Note 3.
Investments are held at market value.

The historic cost of the COIF Investment Fund was £10,000 in October 2012.

14. Short Term Deposits

Short term deposits are held on an interest bearing COIF Charities Deposit Fund and a number of different interest bearing deposit accounts. Cash at bank is primarily held

in an interest bearing account at National Westminster Bank PLC.

15. Debtors

	THE GROUP		THE EVANGELICAL ALLIANCE	
	2019	2018	2019	2018
	£	£	£	£
Tax Recoverable	32,746	36,419	24,483	25,859
Amounts owed by trading subsidiary	-	-	153	-
Trade debtors	22,947	9,762	1,001	2,258
Other debtors	26,739	83,214	26,739	83,214
Prepayments	30,382	34,222	30,382	34,222
	112,814	163,617	82,758	145,553

16. Creditors: amounts falling due within one year

	THE GROUP		THE EVANGELICAL ALLIANCE	
	2019 £	2018 £	2019 £	2018 £
PAYE and NI contributions	33,798	33,560	33,798	33,560
Corporation Tax & VAT	-	11	-	-
Trade creditors	58,466	26,024	42,310	26,024
Accruals	99,048	55,062	96,923	50,962
Other creditors	12,536	13,894	12,506	13,832
	203,848	128,551	185,537	124,378

17. Analysis of net assets between funds of the Group

	DESIGNATED FUNDS	GENERAL FUND	RESTRICTED FUNDS	TOTAL
	£	£	£	£
Fixed Assets	2,035,006	-	-	2,035,006
Investments	-	13,045	-	13,045
Net current assets	293,635	384,610	327,384	1,005,629
Net assets	2,328,641	397,655	327,384	3,053,680

It is the Net Current Assets plus Investments General Fund balance of £397,655, that is considered to be "free reserves" for the purposes of the Reserves Policy.

18. Limitation by Guarantee

The guarantee of members is limited to £5 each. There were 60 members at 31 March 2019 (2018: 67).

19. Consolidated movement in funds

	AT 1 APRIL 2018	INCOME	EXPENDITURE	GAINS AND LOSSES	TRANSFERS	AT 31 MARCH 2019
Restricted Funds	£	£	£	£	£	£
Advocacy Fund	-	28,412	(28,412)	-	-	-
Both Lives Matter	-	27,962	(22,089)	-	-	5,873
C I C C	1,431	1,849	(1,927)	-	-	1,353
Coalition on Drugs	3,387	18	(118)	-	-	3,287
Education Fund	-	31,025	(18,433)	-	(8,025)	4,567
Gather Fund	-	22,875	(22,875)	-	-	-
Great Commission	89,754	155,500	(112,970)	-	-	132,284
GWEINI	5,999	1,003	(540)	-	-	6,462
H M Gooch Memorial Fund	12,557	67	-	-	(67)	12,557
Leadership Summit	8,855	482	(63)	-	-	9,274
Northern Ireland Fund	5,108	46,325	(48,107)	-		3,326
Restricted I T Fund	40,166	-	(877)	-	(10,488)	28,801
Jewels in His Crown	317	-	(317)	-	-	-
Mission Fund	-	41,250	(41,250)	-	-	-
Missional Leadership	112	8,731	(8,600)	-	-	243
Public Leadership Fund	9,555	28,732	(38,287)	-	-	-
Religious Liberty Commission	3,391	-	(196)	-	-	3,195
Scotland Fund	-	16,425	(16,425)	-	-	-
Scottish Intern Fund	5,771	12,500	(12,219)	-	(1,833)	4,219
Scottish Public Leaders	6,975	48,470	(14,474)	-	(12,015)	28,956
S C Y W F	10,123	47,553	(49,718)	-	(1,500)	6,458
South Asian Forum	15,648	16,988	(22,690)	-	-	9,946
Speak Up	28,759	10,432	(13,832)	-	(12,339)	13,020
Student Bursary Fund	45	20,032	(17,566)	-	(1,500)	1,011
What Kind of Church	2,000	4,130	(2,130)	-	-	4,000
Wales Fund	-	7,025	(7,025)	-	-	-
Restricted Property Project Fund	44,446	-	4,106	-	-	48,552
Total restricted funds	294,399	577,786	(497,034)	-	(47,767)	327,384

	AT 1 APRIL 2018	INCOME	EXPENDITURE	GAINS AND LOSSES	TRANSFERS	AT 31 MARCH 2019
cont.	£	£	£	£	£	£
Designated Fixed Asset Funds	2,175,383	-	-	-	(140,377)	2,035,006
Designated I T Fund	44,267	-	(35,875)	-	212,000	220,392
Designated Agility Fund	20,000	-	(3,106)	-	3,106	20,000
Designated Facilities Fund	24,261	-	-	-	10,000	34,261
Designated Non-Charitable Trading Fund	18,982	133,660	(133,660)	-	-	18,982
General Funds	536,417	1,796,633	(1,898,804)	371	(36,962)	397,655
Total unrestricted funds	2,819,310	1,930,293	(2,071,445)	371	47,767	2,726,296
Total funds	3,113,709	2,508,079	(2,568,479)	371	-	3,053,680

PURPOSE OF RESTRICTED FUNDS AND RELATED WORKING ARRANGEMENTS

The Advocacy Fund held donations given for initiatives specifically undertaken by the advocacy team. However, the majority of advocacy work was funded from unrestricted income.

Both Lives Matter is a movement of individuals and organisations (co-founded by Evangelical Alliance, CARE and LIFE NI) seeking to reframe the abortion debate in Northern Ireland and beyond; to advocate for better care in pregnancy crisis, and to create a culture that values every woman and her unborn child.

The vision for the Cymru Institute of Contemporary Christianity (CICC) is to see and help Christians in Wales engaging biblically with contemporary issues and people. There is a working arrangement for this initiative.

The Coalition on Drugs raises awareness of drug issues to church and society and provides a network of support for Christians in drug/alcohol related ministries.

The Education Fund was set up to fund our Education

Policy work which represents and resources the voice of Evangelicals in education by engaging with government and policy makers on key issues affecting Christian schools, parents and children, and producing resources to support teachers, pupils and parents.

Gather is a programme of the Evangelical Alliance. It is a national network of unity movements in towns, cities and villages across England which provides support and opportunities to exchange experience between local movements. The restricted fund holds donations specifically given to this programme. Programme costs from the core budget are charged to the fund. A significant part of the programme was funded from unrestricted funds.

The Great Commission Restricted Fund is for donations towards the Great Commission Web Portal Programme which is an initiative of the Evangelical Alliance's Mission team.

GWEINI is an initiative of the Evangelical Alliance in Wales working with churches and organisations, to

represent the Christian voluntary sector in Wales to all levels of government and to network at a local level. The finances are administered through two restricted funds in the Evangelical Alliance accounts. There is a working arrangement for this initiative.

The H M Gooch Memorial Fund was established in memory of a late general secretary of the Evangelical Alliance. One half of the income from the fund in any year is used for the relief of distressed and persecuted Christians and the maintenance of religious liberty, with the remainder used for the general purposes of the Evangelical Alliance.

The Leadership Summit Research project has a vision to see the UK reached with the power of the gospel leading to spiritual and social transformation of the UK. Hope and the Mission and Public Affairs department of the Church of England are parties to the working agreement.

The Northern Ireland Fund held donations specifically given for work in the nation. However, the majority of funding for initiatives in Northern Ireland is shown as unrestricted expenditure.

The IT Fund was set up for donations for major IT projects, particularly the selection and implementation of a new CRM database.

Jewels in His Crown facilitates ministry amongst South Asians in Britain to people from all religious backgrounds and celebrates the cultural diversity and richness of the multi-cultural Body of Christ in Britain. The restricted fund is used for related activities. It was transferred to the Evangelical Alliance to be managed by the South Asian Forum.

The Mission Fund is for donations for the work and programmes of the Evangelical Alliance's Unity in Mission team, including the Great Commission Web Portal.

Missional Leadership is an initiative in EA Wales to work with Christians from the United States to share the Christian Gospel in Wales.

Public Leadership is the Evangelical Alliance's programme to see more Christians inspired to serve and lead in public life. The restricted fund holds donations specifically given to this programme. Programme costs from the core budget are charged to the fund.

The Religious Liberty Commission brings together Open Doors, Release International and Christian Solidarity Worldwide working on behalf of persecuted Christians to speak with one voice and encourage the UK church to support persecuted Christians.

The Scotland Fund held donations specifically given for work in the nation. However, the majority of funding for initiatives in Scotland is shown as unrestricted expenditure.

The Scottish Intern Fund is for donations specifically given for the Scottish Intern Programme.

Scottish Public Leaders programme is part of the main Public Leadership programme to see more Christians inspired to serve and lead in public life. The restricted fund holds donations specifically given to this programme. Programme costs from the core budget are charged to the fund.

Scottish Christian Youth Work Forum (S C Y W F) aims to encourage and enable the Church and wider Christian community in Scotland to help young people encounter Jesus, in particular through the annual Deep Impact event for Christian youth workers. A working arrangement exists for this initiative between the Evangelical Alliance and a number of other organisations.

The South Asian Forum (SAF) provides a forum for South Asian Christians in the UK. Church, organisation and

personal members of SAF will also be members of the Evangelical Alliance. The Evangelical Alliance provides membership administration and allocates a proportion of donations received to SAF as designated funds. During the year, a part time National Co-ordinator and project manager was employed. SAF is operated as a restricted fund of the Evangelical Alliance. The Evangelical Alliance has a working arrangement for SAF.

Speak Up is an accessible resource produced by the Evangelical Alliance and the Lawyers Christian Fellowship to encourage Christians to speak about the good news of Jesus Christ in private, work and public life by reference to the law as it is today.

The Student Bursary Fund provides support for lay ministers in training at Bible and Theological Colleges. These funds are a grant from the Jerusalem Trust.

What Kind of Church is a resource produced by the Evangelical Alliance to provoke a discussion about the UK Church's values and praxis when compared to God's calling on us as individuals and what the Church should be to make a difference in the nation.

The Wales Fund held donations specifically given for work in the nation. However, the majority of funding for initiatives in Wales is shown as unrestricted expenditure.

The Restricted Property Project Fund was set up for the move to new premises in Copenhagen Street in 2013. The balance is maintained to provide a working environment which is both fit for purpose and makes for more effective working.

Transfers from restricted funds represent charges by the Evangelical Alliance for administrative services. Transfers into restricted funds are the Evangelical Alliance's contributions to shared programmes.

PURPOSE OF DESIGNATED FUNDS

The Designated Fixed Asset Fund reflects the net book value of all fixed assets held by the Evangelical Alliance. This includes the Evangelical Alliance's interest in a long leasehold property, IT and office equipment held by the Evangelical Alliance ref Notes 11 and 12.

The Designated I T Fund has been set up to provide additional funding for the selection and implementation of a new CRM database. £212,000 was designated by the trustees in the year.

The Designated Agility Fund was established to facilitate a rapid response by the Evangelical Alliance by allowing initiatives to be launched as a result of unforeseen opportunities and is maintained at £20,000.

The Designated Facilities Fund has been set up to even out facilities expenditure within the five year rolling maintenance plan. £10,000 was designated by the trustees.

The Designated Non-Charitable Trading Fund represents the activities of the Evangelical Alliance's subsidiary company, The Evangelical Alliance Developments Limited. This fund will remain as long as the Evangelical Alliance has any trading subsidiaries.

20. Reconciliation of net income to net cash flow from operating activities

	2019	2018
	£	£
Net income for the year	(60,029)	95,061
Interest receivable	(4,518)	(1,313)
Depreciation of tangible fixed assets	59,654	73,411
Impairment of intangible fixed assets	102,578	-
Gains on investments	(371)	-
Decrease / (Increase) in stock	3,738	(2,278)
Decrease / (Increase) in debtors	50,803	(31,104)
Increase / (Decrease) in creditors	75,297	(57,934)
	227,152	75,843

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ENDURANCE

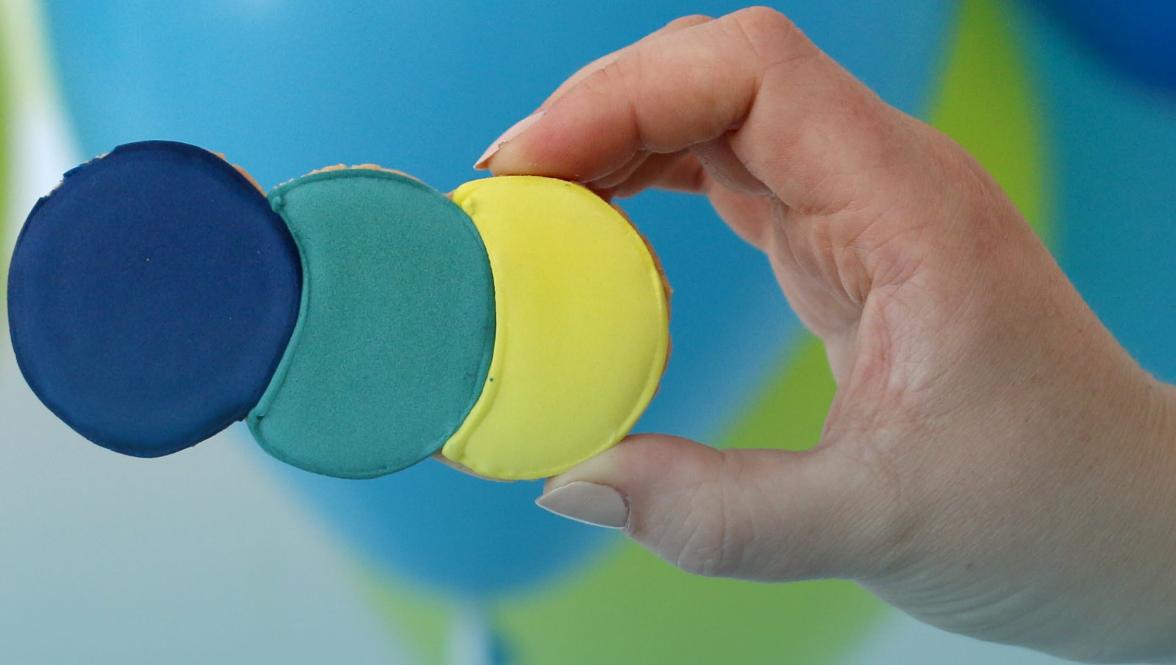
the **RACE** MARKED OUT

• : FOR
• : US

FIXING OUR EYES ON

JESUS THE PIONEER AND PERFECTER OF FAITH.

Hebrews 12:1b-2 >>>>>



evangelical alliance
together making Jesus known



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